Hamilton Niagara Haldimand Brant
Local Health Integration Network
Minutes of the Meeting of the Audit Committee October 25, 2017

A meeting of the Audit Committee of the Board of Directors of the Hamilton Niagara Haldimand Brant (HNHB) Local Health Integration Network (LHIN) was held on October 25, 2017, at the Webster/Albion Falls meeting room, Hamilton Niagara Haldimand Brant Local Health Integration Network, 211 Pritchard Rd. Hamilton, Ontario, beginning at 12:30 p.m.

PRESENT:

Voting Members: Bill Thompson, Chair
Madhuri Ramakrishnan, Member
Saqib, Member
Dominic Ventresca, Member

Non voting: Janine van den Heuvel, Board Chair
Suzanne Belanger-Fontaine, Member
Shelley Moneta, Member

HNHB LHIN Staff in Attendance: Donna Cripps, Chief Executive Office
Candice Neila, Corporate Coordinator, Recording Secretary
Cindy Ward, VP, Resource Stewardship & CFO
Derek Bodden, Director, Finance
Ana Di Pietro, Director, Finance
Rosalind Tarrant, Director, Access to Care
Martina Rozsa, VP Health System Strategy & Integration
Dr. Jennifer Everson, Physician Lead, Clinical Health System Transformation
Emily Christoffersen, Director, Quality & Risk Management
Linda Hunter, Director, Health Links and Strategic Initiatives
Miranda Ingribelli, VP, People & Talent Management
Trish Nelson, Director, Communications

A. Convening the Meeting

A.1 Call to Order

A quorum was present.

A.2 Approval of the Agenda

MOVED: Dominic Ventresca
SECOND: Saqib Cheema

That the agenda of October 25, 2017, be adopted, as circulated.

CARRIED

A.3 Declaration of Conflicts

No conflicts were identified at this time.

B. Minutes of the last meeting

B.1 Approval of the Minutes of September 20, 2017

MOVED: Madhuri Ramakrishnan
SECOND: Saqib Cheema

That the minutes of September 20, 2017, be adopted, as circulated.

CARRIED

C. New/Other Business

C.1 HNHB LHIN Operations - Monthly Financial Update

MOVED: Saqib Cheema
SECOND: Dominic Ventresca

That the Audit Committee recommends that the Board of Directors of the Hamilton Niagara Haldimand Brant Local Health Integration Network receive and file the August 31, 2017 financial update for LHIN operations.

CARRIED

Key Points of Discussion:

- The VP, Stewardship and CFO presented the monthly financial update from August, 2017.
- Page 6 of the briefing note calls out efficiency savings, which is new to the briefing note. The efficiency savings will be included in the monthly update going forward.
- It was noted that the salaries & wages increase was due to an additional two days in the reporting month.
- The increase to digital health was due to accrual of two months
- The LHIN has been in close contact with the Ministry regarding where pressures in the system are occurring, and where relief can be provided. LHINs are not able to carry over any surplus or deficit into forthecoming years. The Patient Contracted Out line is what is driving the deficit for the LHIN. This line is service driven, and the LHIN is currently spending at a rate of $4M over what is received. All LHINs are experiencing this same pressure.
- The Committee was advised that the reason for the benefit cost being down vs increase in salary cost is due to there being two benefit free pays, i.e. there are only 24 of 26 pay periods with a benefit cost.

C.2 Community Investment and Opioid Strategy Funding – Mental health and Addiction Services

Key Points of Discussion:

- LHIN staff presented to the Committee from the briefing not that was prepared and circulated to Board members on the topic.
- A LHIN wide Mental Health Advisory Committee (MHAC), chaired by Dr. Higgins was formed. The MHAC has completed 12 sessions of Value Stream Mapping (VSM) in four sub-regions, as well as a focus group with the LHIN MH providers. All were invited to submit proposals for funding through the strategy.
- The MHAC meets approximately ten times each year, and is made up of LHIN service providers. Recently, the LHIN has added a MH Patient Advisory Committee.

New and Expanded Addiction Services - Brant

MOVED: Saqib Cheema
SECOND: Dominic Ventresca

That the Audit Committee recommends that the Board of Directors of the Hamilton Niagara Haldimand Brant Local Health Integration Network approve:

- $66,000 base funding in 2017-18 annualized to $158,400 in 2018-19 and up to $3,000 one-time funding in 2017-18 to support Six Nations of the Grand River to deliver addiction and concurrent disorder services within Brant Community Healthcare System - Brantford General Hospital site Emergency Department; and
- $143,972 base funding in 2017-18 annualized to $345,533 base funding in 2018-19 and up to $33,000 one-time funding in 2017-18 to support St. Leonard's Community Services to expand crisis and addiction services in Brant.

CARRIED

Key Points of Discussion:

- LHIN staff presented to the Audit Committee on two programs within Brant County that, if approved will support those affected by Mental health and Addiction by providing them with individualized care, allowing the Community Health Workers to establish connections with clients that is not typical in the Emergency Room setting.

Addiciton Services in the Niagara and Niagara North West Sub-Regions
MOVED: Dominic Ventresca
SECOND: Saqib Cheema

That the Audit Committee recommends that the Board of Directors of the Hamilton Niagara Haldimand Brant (HNHB) Local Health Integration Network (LHIN) approve:

- up to $300,189 in base funding in 2017-18 annualized to $830,944 in 2018-19 and up to $9,500 one-time funding as detailed in Appendix A

CARRIED

Key Points of Discussion:

- Budgets will be prorated based on conversations had between LHIN & organizations.

New and Expanded Addiction Services – Haldimand Norfolk
MOVED: Madhuri Ramakrishnan
SECOND: Saqib Cheema

That the Audit Committee recommend that the Board of Directors of the Hamilton Niagara Haldimand Brant (HNHB) Local Health Integration Network (LHIN) approve:

- Up to $216,566 base funding in 2017-18 annualized to $519,760 base funding in 2018-19 and $48,000 one-time in 2017-18 to Community Addiction and Mental Health Services of Haldimand and Norfolk to support a Mental Health and Addiction Mobile Outreach Program.

CARRIED

Key Points of Discussion:

- The three priority areas identified by participants attending the Haldimand Norfolk VSM meetings were:
    - Improve access to care through outreach and transportation
    - Improve access to primary care with MHA expertise
    - Provide 24/7 access to crisis service
- Regarding the Mental Health helpline; it was brought to the attention of the MHAC that some of the population is homeless with no access to a phone, or no funds to make a call.
- The mobile outreach teams will consist of two members. The operating hours will be from 11pm to 11am. The team will travel in a small van, and may include a member from Public Health.

Community Withdrawal Management in Hamilton Shelters
MOVED: Dominic Ventresca
SECOND: Madhuri Ramakrishnan

That the Audit Committee recommends that the Board of Directors of the Hamilton Niagara Haldimand Brant (HNHB) Local Health Integration Network (LHIN) approve:

- Up to $75,103 in one-time funding to Good Shepherd Centres of Hamilton in 2017-18 annualized to $225,310 one-time in 2018-19; and
- Up to $131,800 in one-time funding to St. Joseph's Healthcare Hamilton in 2017-18 annualized to $389,400 one-time in 2018-19 to support:
    - Expanded hours of operation and two additional community withdrawal management beds at Notre Dame Youth Shelter, Hamilton; and
    - Ten community withdrawal management beds for men in The Good Shepherd Men's Centre Shelter Program, Hamilton.

CARRIED

Key Points of Discussion:

- The focus of this program will be on youth and men; offering a safe place for sober & withdrawal, which provides another level of care. The partners identified this as a significant need in the Hamilton area within shelters.
- This is a one-time investment that the LHIN is requesting the Committee to consider. At the end, there will be a review to confirm success of the program.

Prioritizing Health through Acute Stabilization and Transition Program
MOVED: Madhuri Ramakrishnan
SECOND: Saqib Cheema

That the Audit Committee recommend that the Board of Directors of the Hamilton Niagara Haldimand Brant (HNHB) Local Health Integration Network (LHIN) approve:

- Up to $96,525 base funding in 2017-18 annualized to $579,151 base funding in 2018-19 to Joseph Brant Hospital to implement the Prioritizing Health through Acute Stabilization and Transition program.

CARRIED

Key Points of Discussion:

- Prioritizing Health through Acute Stabilization and Transition (PHAST) is aimed at individuals age 16 and up with MH and/or addiction concerns who are assessed to have an urgent need for acute stabilization interventions.
- PHAST will be operated at Joseph Brant Hospital's (JBH's) Community Health Centre (adjacent to JBH) and warm connections to next stage services will occur in community locations within the partnership.

- This program targets those who are not receiving the right care for their needs. This program is individualized, based on the specific needs of the person, and not a generalized approach.
- The team comes as net new. The intent is not to reduce any services. The MHAC identified that there is a need for this initial assessment. There is nothing similar to this, other than emergency department.
- JBH location is unique in that it serves the population from Oakville through to Hamilton.

Mental Health and Addiction Supportive Housing
MOVED: Dominic Ventresca
SECOND: Saqib Cheema

That the Audit Committee recommends that the Board of Directors of the Hamilton Niagara Haldimand Brant (HNHB) Local Health Integration Network (LHIN) approve:

- Up to $35,000 base funding in 2017-18 annualized to $84,000 base funding in 2018-19 to Gateway Residential and Community Support Services of Niagara Inc. to provide supportive housing at Canal View Homes to marginalized persons facing multiple challenges in addressing the social determinants of health.

CARRIED

Dual Diagnosis LHIN-Wide Community Program
MOVED: Dominic Ventresca
SECOND: Saqib Cheema

That the Board of Directors of the Hamilton Niagara Haldimand Brant (HNHB) Local Health Integration Network (LHIN) approve:

- Up to $574,745 annual base funding to Wesley Urban Ministries to support a ten (10) unit supported housing program located in a City Housing Hamilton facility for persons with Dual Diagnosis who require an enhanced supportive living arrangement. This approval will come into effect once the one-time funding provided by the Ministry of Health and Long-Term Care is terminated and/or is not converted to base funding; and
- Up to $17,967 base funding in 2017-18 annualized to $43,120 in 2018-19 to St. Joseph's Healthcare Hamilton to provide the program with designated expert mental health resources.
- These approvals are conditional on Wesley Urban Ministries securing the necessary funding to complete the capital renovations.

CARRIED

Key Points of Discussion:

- This is a specialized population, with specialized needs. The LHIN is providing base funding. The Ministry has approved funding to the end of

fiscal for this program. There has been no decision from the Ministry on whether the program will be funded in subsequent years.

- The LHIN recognizes the need for the population this program serves, and therefore is coming to the Committee to seek approval for funding.
- The Committee commended LHIN staff on the great deal of work done, in a short amount of time to prepare the information to come forward for this meeting.

D. Meeting Adjournment

MOVED: Dominic Ventresca
SECOND: Saqib Cheema

The Audit Committee Meeting adjourned at 2:09 p.m.

CARRIED

Original signed by

William Thompson, Audit Committee Chair **Date**

Original signed by

Donna Cripps, Corporate Secretary **Date**

Appendix A

Organization and Program	# New Individuals Served Annually	2017-18 Pro-rated Base and One-Time Funding	2018-19 Base Funding
Community Addictions Services of Niagara (CASON) Increasing the Reach of Community Addiction Services in Niagara Anticipated Start Date: December 1, 2017	750	Up to $132,579 base and $7,500 one-time	$397,736
Niagara Health System Rapid Access Addiction Medicine (RAAM) Clinic Expansion Anticipated Start Date: December 1,2017	250	Up to $45,030 base	$135,089
ARID Group Homes Niagara Expanding Addictions Residential Support to Include Women at Women's Interim Supportive Housing (WISH) Anticipated Start Date: December 1, 2017	20	Up to $14,976 base	$44,928
The Wayside House of St. Catharines Increasing Residential Addictions Supportive Treatment for Men from 20 to 26 Beds Anticipated Start Date: October 1, 2017	50 (6 additional beds)	Up to $69,624 base	$139,248
Hamilton Health Sciences Corporation West Niagara Mental Health (WNMH) Expanding Community MH Program to Include Addictions Anticipated Start Date: December 1, 2017	75	Up to $37,981 base and $2,000 one-time	$113,943
Totals	**1145**	**Up to $300,190 base and $9,500 one-time**	**$830,944**