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## **Premier's Council on Improving Health Care and Ending Hallway Medicine Member Biographies**

October 3, 2018

Led by Dr. Rueben Devlin, Special Advisor and Chair, 11 visionary health system leaders have come together to form the Premier's Council on Improving Healthcare and Ending Hallway Medicine (the Council). The Council will serve as an experienced and knowledgeable body to identify for the Premier of Ontario and the Minister of Health and Long-Term Care strategic priorities and actions that will lead to improved health and wellness outcomes for Ontarians, high patient satisfaction, and more efficient use of government investment, using an effective delivery structure.

The health care system is facing significant capacity challenges and unsustainable hospital occupancy levels contributing to the use of unconventional spaces for patient care. This significantly impedes patient access to quality, safe care. Without additional capacity and development of innovative solutions and approaches, current challenges facing the sector will be exacerbated.

The Council will recommend a strategic long-term vision for health care in Ontario. They will also articulate critical issues and identified solutions, develop a capacity plan and long-term funding approach and identify measurable outcomes.

Council members represent a cross-section of sector professionals, including both senior administrative and frontline health care professional perspectives, as well as system users.

### **Dr. Rueben Devlin, Special Advisor and Chair of the Premier's Council on Improving Health Care and Ending Hallway Medicine**

An orthopaedic surgeon, Dr. Devlin completed his medical school and residency training at the University of Toronto. During Dr. Devlin's 17 years practicing in Newmarket, he held senior hospital positions, including Chief of Surgery and Chair of the Medical Advisory Committee. He had a special interest in joint replacement and sports medicine

Subsequently Dr. Devlin served as the President and Chief Executive Officer of Humber River Hospital in Toronto from 1999 to 2016. Humber River Hospital is one of Canada's largest regional acute care hospitals, serving a catchment area of more than 850,000 people in the northwest GTA. As the CEO of Humber River Hospital he not only led the operational transformation of the hospital, Dr. Devlin was also responsible for the vision and implementation of North America's first fully digital hospital

Dr. Devlin has a record of successfully developing and implementing corporate strategic plans at the highest levels of healthcare and taking bold steps to use innovation and technology to directly impact patient access care, and satisfaction.

Dr. Devlin was appointed as Special Advisor and Chair of the Premier's Council on Improving Health Care and Ending Hallway Medicine in June 2018. In this role, he will be leading the

Council to advise the Premier of Ontario and Ministry of Health and Long-Term Care on strategic priorities and actions that will lead to improved health and wellness outcome for Ontarians, high patient satisfaction, and more efficient use of government investment using an effective delivery structure.

### **Dr. Adalsteinn Brown**

Dr. Adalsteinn (Steini) Brown is the Dean of the Dalla Lana School of Public Health at the University of Toronto. Prior to becoming Dean, Dr. Brown was the Director of the Institute of Health Policy, Management and Evaluation and the Dalla Lana Chair of Public Health Policy also at the university.

Other past roles include senior leadership roles in policy and strategy within the Ontario Government, founding roles in start-up companies, and extensive work on performance measurement. He received his undergraduate degree in government from Harvard University and his doctorate from the University of Oxford, where he was a Rhodes Scholar.

### **Connie Clerici**

Connie Clerici is a seasoned executive with a long history of leading large teams through Canada's complex and highly regulated healthcare environment. She is the founder and Chief Executive Officer of Closing the Gap Healthcare, an organization that focuses resources on the advancement of innovations and on building and supporting a high-quality, publicly-funded healthcare system that is sustainable for Canadians.

Ms. Clerici's passion is to help those most in need in society, and to accept full accountability for doing so. Her requirement that ethics and compassion accompany sound business practices was founded on her early career experiences, including being responsible for moving severely disabled children out of institutional care at the Christopher Robin Home for Children in Ajax and into the community in the 1980s, and her work with Rose Cherry's Home for Kids (now the Darling Home for Kids).

Ms. Clerici is a life-long learner, participating in extensive training in leadership and business at a variety of business schools and universities. She is currently a board member or advisor for numerous public and private organizations, an Adjunct Lecturer at the University of Toronto's Institute of Health Policy, Management and Evaluation, and a member of Health Quality Ontario's Quality Standards Committee.

### **Barb Collins**

Barb Collins was appointed the President and Chief Executive Officer of Humber River Hospital on July 1, 2016. Ms. Collins is a Registered Nurse, with an MBA from Queens University in Kingston, Ontario. She has more than 40 years' experience in acute care hospitals, including nursing in Intensive Care, Operating Room and the Emergency Department, and has managed Support and Facilities Services.

Prior to assuming her current responsibilities as President and CEO, Ms. Collins served as the Humber River Hospital's Chief Operating Officer. As COO, she was the senior Executive Lead for Humber River Hospital's redevelopment project, overseeing the design, construction and activation of the new Humber River Hospital. This 656 bed, 1.8M square-foot acute care facility provided Humber with a unique opportunity to optimize design, incorporate technology and reinvent processes to deliver more effective and efficient patient-centered care, supported by some of the world's finest medical technology.

Humber River Hospital that opened in October 2015 has been recognized as North America's first fully digital hospital. That journey continues with the opening of the first Hospital Command Centre in the world focused on both patient flow and high reliability patient care. Most recently Humber River introduced a Humanoid Robot, yet another step in transformational care.

### **Michael Decter**

Michael B. Decter is the President and Chief Executive Officer of LDIC Inc. Currently he is also Chair of Medavie Blue Cross, Board Member of Blue Cross Life and Auto Sector Retiree Health Care Trust and Chancellor of Brandon University.

Previously, Mr. Decter served as Deputy Minister of Health for Ontario, Cabinet Secretary in the Government of Manitoba and Chair of the Health Council of Canada.

Mr. Decter is a graduate of Harvard University with a major in economics. He is also the author of three health books, *Healing Medicare*, *Four Strong Winds* and *Navigating Canada's Health Care*, co-authored with Francesca Grosso.

### **Peter Harris**

Peter Harris Q.C. has a varied legal background in tax matters and general corporate advice. His tax practice places some emphasis on tax litigation, cross border and international transactions and he has provided tax and business counsel to some of Canada's major industrial and financial institutions.

Mr. Harris has been a special advisor to the Canada Revenue Agency and the federal Department of Finance and has acted as an advisor to the Ontario Government with respect to various financial matters.

Apart from his income tax practice Mr. Harris has served on the boards of directors of Atomic Energy of Canada Limited, the Ontario Sports Centre (Chair), Director of Toronto General & Headwaters Hospital (Chair). Mr. Harris is currently the Chair of the Chamber of Commerce Taxation and Economics Committee

### **Dr. Jack Kitts**

Dr. Jack Kitts is President and Chief Executive Officer of The Ottawa Hospital. Dr. Kitts received his medical degree from the University of Ottawa in 1980 and completed specialty training in anesthesia in 1987. He spent one year as a research fellow at the University of California in San Francisco.

Dr. Kitts then joined the medical staff at the Ottawa Civic Hospital as an anesthesiologist and Research Director for the Department of Anesthesia. In 1995 he was appointed Chief of Anesthesia at the Ottawa Civic Hospital and Associate Professor at the University of Ottawa. In 1998, Dr. Kitts was appointed Vice-President of Medical Affairs and led the medical staff during a complex restructuring in which three hospitals and five large programs were merged into The Ottawa Hospital.

### **Kimberly Moran**

Kimberly Moran is dedicated to improving the lives of children and youth with a focus on strengthening healthcare policy, systems and patient outcomes in Canada and internationally. Her passion for improving the delivery of child and youth mental health treatment runs deep and

is rooted in her family's lived experience with mental health as a mother of a daughter who became seriously ill.

Ms. Moran is currently Chief Executive Officer of Children's Mental Health Ontario, representing the province's largest provider of child and youth mental health services, supporting 120,000 children, youth and their families. She serves on the board of the Canadian Mental Health Association Toronto, and previously contributed to the North York General Hospital and SIM-one Simulation Healthcare Network boards.

Ms. Moran brings more than thirty years of senior leadership experience in the private and not-for-profit sectors. She is also a Chartered Professional Accountant which underlies her passion for developing effective and affordable healthcare systems.

Prior to CMHO, she held positions as Special Advisor to the Dean of the Faculty of Medicine, University of Toronto, Acting CEO and Chief Operating Officer at UNICEF Canada, and senior finance positions with TD Bank and Ernst & Young.

### **David Murray**

David Murray is Executive Director of Northwest Health Alliance (NWA). Mr. Murray has had a long and distinguished career in healthcare administration spanning many years and multiple organizations and sectors.

Before joining the NWA, Mr. Murray was the Chief Executive Officer of Sioux Lookout Meno-Ya-Win Health Centre for seven years. Mr. Murray has also served as the CEO of the Waterloo Wellington Community Care Access Centre (CCAC), the CEO of the North East LHIN, President and CEO of the nationally recognized Group Health Centre in Sault Ste. Marie, and CEO of the Kenora Rainy River CCAC.

Mr. Murray has an Honours Bachelor of Commerce, MBA and designations in CBNA, CHE.

### **Dr. Richard Reznick**

Dr. Reznick is the Dean of the Faculty of Health Sciences at Queen's University and a professor in the Department of Surgery. He is also Chief Executive Officer of the Southeastern Ontario Academic Medical Organization.

### **Shirlee Sharkey**

Shirlee Sharkey is the President and Chief Executive Officer of Saint Elizabeth (SE) Health. Under Ms. Sharkey's leadership, the social enterprise has enjoyed exponential growth and expansion, and facilitated transformative solutions in areas such as Indigenous health, end of life care, and caregiver wellness and support. Today, SE Health delivers 20,000 care exchanges daily through its team of 9,000 leaders and professionals.

Ms. Sharkey has dedicated her career to the advancement of health leadership, championing social issues and finding new ways to tackle age-old challenges.

A registered nurse by training, Ms. Sharkey holds her Bachelor of Science in Nursing from the University of Windsor and her Masters of Health Science in Health Administration from the University of Toronto.

